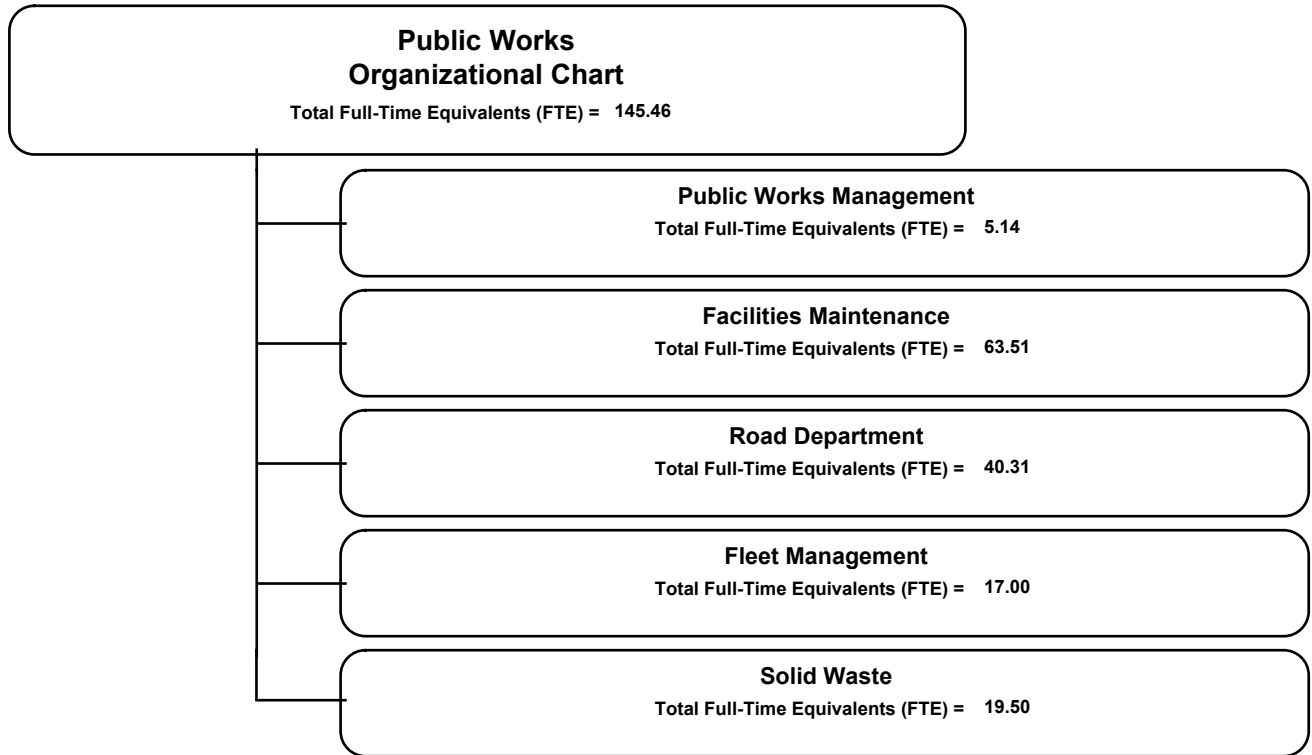


Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works



Monroe County Board of County Commissioners

FY 2010 Proposed Fiscal Plan

Public Works

Business Center Vision

Maintain County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator in implementing the policies and programs of the Board of County Commissioners as they relate to the following Departments or Sections:

Animal Shelters
 Card Sound Toll Authority
 Detention Facilities
 Engineering Services
 Facilities Maintenance
 Fleet Management
 Higgs Beach
 Roads & Bridges
 Solid Waste Management
 Unincorporated Parks & Beaches

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Personnel Expenditures | 9,449,575 | 8,964,202 | 8,417,373 | 8,589,421 | 9,048,946 | 5.3% |
| Operating Expenditures | 24,483,698 | 24,512,319 | 25,775,563 | 27,826,011 | 26,487,696 | (4.8%) |
| Capital Outlay Expenditures | 6,192,024 | 3,480,688 | 2,417,224 | 3,347,426 | 1,679,436 | (49.8%) |
| Total Budget | 40,125,297 | 36,957,209 | 36,610,160 | 39,762,859 | 37,216,078 | (6.4%) |

| Appropriations by Department | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Animal Shelters | 932,393 | 942,246 | 947,485 | 947,665 | 984,419 | 3.9% |
| Facilities Maintenance | 9,615,409 | 8,487,380 | 9,955,445 | 10,047,979 | 10,883,255 | 8.3% |
| Fleet Management | 2,974,522 | 3,361,149 | 3,303,584 | 3,303,584 | 3,623,885 | 9.7% |
| Impact Fees Solid Waste | 46,893 | - | 21,383 | 21,383 | 33,049 | 54.6% |
| Public Works Management | 183,388 | 122,255 | 122,890 | 122,890 | 550,336 | 347.8% |
| Recycling | 191,176 | 277,316 | - | 277,316 | - | (100.0%) |
| Road Department | 10,545,474 | 8,477,273 | 5,477,335 | 8,260,003 | 4,136,891 | (49.9%) |
| Solid Waste | 15,636,042 | 15,289,590 | 16,782,038 | 16,782,038 | 17,004,243 | 1.3% |
| Total Budget | 40,125,297 | 36,957,209 | 36,610,160 | 39,762,859 | 37,216,078 | (6.4%) |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works

| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| General Fund | 7,523,286 | 6,689,027 | 7,651,102 | 7,691,102 | 8,172,863 | 6.3% |
| Fine & Forfeiture Fund | 1,804,762 | 1,491,837 | 1,796,550 | 1,796,550 | 1,871,689 | 4.2% |
| Road And Bridge Fund | 4,594,367 | 5,168,131 | 4,564,278 | 4,565,938 | 3,545,514 | (22.3%) |
| Governmental Fund Type Grants | 29,915 | 227,863 | - | 2,797,970 | - | (100.0%) |
| Impact Fees Fund - Solid Waste | 46,893 | - | 21,383 | 21,383 | 33,049 | 54.6% |
| Fire & Ambulance District 1 L&M Key | - | - | - | - | 11,000 | - % |
| Unincorporated Svc Dist Parks & Rec | 1,651,954 | 1,366,579 | 1,567,496 | 1,567,496 | 1,867,385 | 19.1% |
| Misc Special Revenue Fund | - | 4,438 | 10,672 | 21,524 | 11,711 | (45.6%) |
| One Cent Infra-structure Sales Tax | - | - | - | - | 510,000 | - % |
| Card Sound Bridge | 5,921,192 | 3,081,278 | 913,057 | 937,957 | 1,019,739 | 8.7% |
| MSD Solid Waste Management | 15,578,406 | 15,566,906 | 16,782,038 | 17,059,354 | 17,059,243 | - % |
| Fleet Management Fund | 2,974,522 | 3,361,149 | 3,303,584 | 3,303,584 | 3,113,885 | (5.7%) |
| Total Revenue | 40,125,297 | 36,957,209 | 36,610,160 | 39,762,859 | 37,216,078 | (6.4%) |

| Position Summary by Department | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2010 Proposed | FY 2010 Variance |
|---------------------------------------|---------------------------|---------------------------|----------------------------|-----------------------------|-----------------------------|
| Public Works Management | 1.46 | 0.94 | 0.94 | 5.14 | 4.20 |
| Facilities Maintenance | 91.54 | 82.62 | 57.11 | 63.51 | 6.40 |
| Road Department | 48.08 | 49.69 | 39.08 | 40.31 | 1.23 |
| Fleet Management | 16.00 | 17.00 | 17.00 | 17.00 | - |
| Solid Waste | 17.00 | 16.50 | 22.50 | 19.50 | (3.00) |
| Total Full-Time FTE | 174.08 | 166.75 | 136.63 | 145.46 | 8.83 |
| Total FTE | 174.08 | 166.75 | 136.63 | 145.46 | 8.83 |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Public Works Management

Mission Statement

To guide and direct Public Works Division with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within the Division.

Major Variances

- Operating expenditures have been reduced;
- No capital outlay anticipated in the coming year;
- Shift of County Engineer R&B and County Engineer CSB business units from Engineering to Public Works.

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|-----------------------------|-----------------------------|---------------------------|
| Personnel Expenditures | 180,681 | 118,821 | 119,922 | 119,922 | 456,480 | 280.6% |
| Operating Expenditures | 2,707 | 3,434 | 2,968 | 2,968 | 93,856 | 3,062.3% |
| Total Budget | 183,388 | 122,255 | 122,890 | 122,890 | 550,336 | 347.8% |
| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
| General Fund | 183,388 | 122,255 | 122,890 | 122,890 | 121,974 | (0.7%) |
| Road And Bridge Fund | - | - | - | - | 352,965 | - % |
| Card Sound Bridge | - | - | - | - | 75,397 | - % |
| Total Revenue | 183,388 | 122,255 | 122,890 | 122,890 | 550,336 | 347.8% |
| Position Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2010 Proposed | FY 2010 Variance | |
| Administrative Support | 0.73 | - | - | 1.00 | 1.00 | |
| Officials & Administrators | 0.73 | 0.47 | 0.47 | 1.82 | 1.35 | |
| Professionals | - | 0.47 | 0.47 | 2.32 | 1.85 | |
| Total Full-Time FTE | 1.46 | 0.94 | 0.94 | 5.14 | 4.20 | |
| Total FTE | 1.46 | 0.94 | 0.94 | 5.14 | 4.20 | |

Monroe County Board of County Commissioners

FY 2010 Proposed Fiscal Plan

Public Works Facilities Maintenance

Mission Statement

To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided

Maintenance and repair of County buildings and grounds, including Detention Facilities, Higgs Beach and Unincorporated Parks & Beaches.

Major Variances

> Facilities Maintenance (approximately \$130,000 increase over FY09):

- Allocated 1.4 fte positions from Road Department; and includes 3 fte positions approved by not included in the FY09 fte count (1 for Freeman Justice Center and 2 for Nelson Gov't. Center);
- Includes approx. \$40,000 to pay off four (4) KLWTD sewer assessments in full (KL Library, Affordable Housing site in KL, Tavernier Fire Dept. and Old Health Dept.); \$90,000 for Asset Management Program for County facilities; and \$24,000 to transport & disinfect Special Needs Cots before/after emergency evacuations;
- No funding for capital equipment.

> Higgs Beach:

- Includes \$40,000 for Deputy Patrol; \$20,000 for shade structure for Astro City; and \$10,000 to resurface Tennis Courts.

> Unincorporated Parks & Beaches (approximately \$233,000 increase over FY09):

- Includes \$138,905 to pay off three (3) KLWTD sewer assessments in full (KL Park, Harry Harris Park & Friendship Park); \$150,700

for playground equipment replacement, shade structures, and irrigation systems with EZ-flo component at various County parks; and

\$10,000 to resurface tennis courts at Watson Field

- No funding for capital equipment.

> Correction Facilities (approximately \$20,000 increase over FY09):

- Includes \$178,000 to replacement Fire Alarm Panel at MCDC on Stock Island, three (3) HVAC units at the Mthn. & PK Jails, and the PK Jail Roof;

> School Board Interlocal

- Reduced budget by \$8,000 to match current expenditures.

> Jacobs Aquatic Pool

- No change (annual funding remains at \$180,000).

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-----------------------------|-------------------|-------------------|--------------------|--------------------|---------------------|-------------------|
| Personnel Expenditures | 4,646,376 | 3,893,414 | 3,437,306 | 3,607,285 | 3,726,657 | 3.3% |
| Operating Expenditures | 4,688,500 | 4,579,338 | 5,097,244 | 6,104,534 | 6,154,211 | 0.8% |
| Capital Outlay Expenditures | 280,533 | 14,628 | 1,420,895 | 336,160 | 1,002,387 | 198.2% |
| Total Budget | 9,615,409 | 8,487,380 | 9,955,445 | 10,047,979 | 10,883,255 | 8.3% |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Facilities Maintenance

| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| General Fund | 6,158,693 | 5,624,526 | 6,580,727 | 6,620,727 | 7,066,470 | 6.7% |
| Fine & Forfeiture Fund | 1,804,762 | 1,491,837 | 1,796,550 | 1,796,550 | 1,871,689 | 4.2% |
| Governmental Fund Type Grants | - | - | - | 41,862 | - | (100.0%) |
| Fire & Ambulance District 1 L&M Key | - | - | - | - | 11,000 | - % |
| Unincorporated Svc Dist Parks & Rec | 1,651,954 | 1,366,579 | 1,567,496 | 1,567,496 | 1,867,385 | 19.1% |
| Misc Special Revenue Fund | - | 4,438 | 10,672 | 21,344 | 11,711 | (45.1%) |
| MSD Solid Waste Management | - | - | - | - | 55,000 | - % |
| Total Revenue | 9,615,409 | 8,487,380 | 9,955,445 | 10,047,979 | 10,883,255 | 8.3% |

| Position Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2010 Proposed | FY 2010 Variance |
|----------------------------|---------------------------|---------------------------|----------------------------|-----------------------------|-----------------------------|
| Administrative Support | 6.37 | 7.04 | 4.03 | 4.93 | 0.90 |
| Officials & Administrators | 2.67 | 2.33 | 2.33 | 2.33 | - |
| Protective Service Workers | 3.00 | 4.00 | 1.00 | 2.00 | 1.00 |
| Service - Maintenance | 35.75 | 28.75 | 19.25 | 21.25 | 2.00 |
| Skilled Craft Workers | 16.00 | 16.00 | 10.00 | 10.00 | - |
| Technicians | 13.00 | 12.00 | 10.00 | 10.00 | - |
| Service Maintenance | 9.00 | 9.00 | 7.00 | 8.00 | 1.00 |
| Professionals | 3.75 | 2.50 | 2.50 | 3.00 | 0.50 |
| Other | 2.00 | 1.00 | 1.00 | 2.00 | 1.00 |
| Total Full-Time FTE | 91.54 | 82.62 | 57.11 | 63.51 | 6.40 |
| Total FTE | 91.54 | 82.62 | 57.11 | 63.51 | 6.40 |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Facilities Maintenance

| Objectives and Performance Measures | Unit of Measure | FY 2008 Actual | FY 2009 Target | FY 2009 Estimate | FY 2010 Proposed |
|--|-----------------|----------------|----------------|------------------|------------------|
| Corrections Facilities | | | | | |
| Provide facility and systems preventive and predictive maintenance for facilities occupied by Monroe County Sheriff's Office Personnel. | | | | | |
| Provide for the repair of appropriate defective equipment and/or systems. | | | | | |
| Administer service contracts for life safety, mechanical and electrical systems. | | | | | |
| Correction Facilities Total square footage maintained: FY08 317,063 FY09 317,063 FY10 317,063 | | | | | |
| • Capital equip cost to maintain Correction Facilities | \$ | 0.01 | 0.44 | 0.44 | 0.56 |
| • Operating costs to maintain Correction Facilities | \$ | 2.40 | 2.98 | 2.98 | 2.92 |
| • Personnel Costs to maintain Correction Facilities | \$ | 2.29 | 2.27 | 2.27 | 2.24 |
| Facilities Maintenance | | | | | |
| Provide building and ground maintenance for over 60 County-owned buildings totaling over 480,660 square feet, plus various leased spaces. Strive to provide maintenance in the most efficient manner possible. | | | | | |
| Facilities Maintenance Total square footage maintained: FY08 389,462 FY09 480,660 FY10 480,660 | | | | | |
| • Capital equipment costs to maintain Facilities Maint | \$ | 1.37 | - | - | 5.07 |
| • Operating costs to maintain Facilities Maint | \$ | 7.98 | 8.78 | 8.78 | 8.72 |
| • Personnel costs to maintain Facilities Maintenance | \$ | 6.36 | 5.03 | 5.03 | 5.07 |
| Parks and Beaches | | | | | |
| Provide building and ground maintenance for 18 parks and beaches covering over 100 acres of land. Strive to provide maintenance in the most efficient manner possible. | | | | | |
| Total acreage maintained-Parks & Beaches: FY08 97.21 FY09 108.11 FY10 108.11 | | | | | |
| • Capital equipment costs to maintain Parks & Beaches | \$ | 53.01 | 205.00 | 205.00 | 2,450.74 |
| • Operating Costs to maintain Parks & Beaches | \$ | 4,690.87 | 9,984.00 | 9,984.00 | 7,516.00 |
| • Personnel costs to maintain Parks & Beaches | \$ | 6,753.27 | 7,642.00 | 7,642.00 | 5,356.00 |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Animal Shelters

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing and health, and low-cost spay and neuter programs.

Major Variances

• Operating expenditures have been increased to reflect proposed (estimated) 3% CPI for existing animal control contracts, plus \$12,375 to pay off KLWTD sewer assessment in full for the KL Animal Shelter.

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Operating Expenditures | 916,971 | 942,246 | 947,485 | 947,665 | 984,419 | 3.9% |
| Capital Outlay Expenditures | 15,422 | - | - | - | - | - % |
| Total Budget | 932,393 | 942,246 | 947,485 | 947,665 | 984,419 | 3.9% |

| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|---------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| General Fund | 932,393 | 942,246 | 947,485 | 947,485 | 984,419 | 3.9% |
| Misc Special Revenue Fund | - | - | - | 180 | - | (100.0%) |
| Total Revenue | 932,393 | 942,246 | 947,485 | 947,665 | 984,419 | 3.9% |

| Objectives and Performance Measures | Unit of Measure | FY 2008 Actual | FY 2009 Target | FY 2009 Estimate | FY 2010 Proposed |
|---|----------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|
| Animal Control--Decrease total intakes by 5% | | | | | |
| Decrease total annual intakes by 5% | | | | | |
| • Animal Control--Decrease total intakes | # | 2,478 | 2,354 | 1,764 | 2,234 |
| Increase rate of adoption by 5% Countywide | | | | | |
| • Animal Control - Increase Rate of Adoptions | # | 999 | 949 | 675 | 945 |

Monroe County Board of County Commissioners

FY 2010 Proposed Fiscal Plan

Public Works Road Department

Mission Statement

To maintain and improve all county roads and bridges and provide all citizens and visitors of Monroe County with a safe and visually enjoyable right-of-way in which to travel.

Services Provided

Cleaning and mowing of rights-of-way, street patching, guardrail maintenance, street cleaning, stormwater drainage installation, and signs and markings.

Major Variances

> Roads & Bridges:

- Moved 3 fte positions back in (from Solid Waste Management) and reallocated 1.4 fte positions out (to Facilities Maintenance);
- Reduce operating expenditures;
- No funding for capital equipment;
- No funding for in-house paving projects;
- Removed funding for constitutional gas tax previously shared with municipalities;
- No funding for contractor paving projects.

Reduction in Gas Tax Revenue. This proposed budget does not take into account the Gas Tax increase starting Jan. 1, 2010.

> Card Sound Toll Authority:

- Includes \$68,000 for a Tractor/Buzzbar for r-o-w maintenance.

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Personnel Expenditures | 2,493,081 | 2,436,520 | 2,290,604 | 2,308,673 | 2,295,840 | (0.6%) |
| Operating Expenditures | 2,467,160 | 2,597,403 | 2,217,785 | 2,979,322 | 1,713,051 | (42.5%) |
| Capital Outlay Expenditures | 5,585,233 | 3,443,349 | 968,946 | 2,972,008 | 128,000 | (95.7%) |
| Total Budget | 10,545,474 | 8,477,273 | 5,477,335 | 8,260,003 | 4,136,891 | (49.9%) |

| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Road And Bridge Fund | 4,594,367 | 5,168,131 | 4,564,278 | 4,565,938 | 3,192,549 | (30.1%) |
| Governmental Fund Type Grants | 29,915 | 227,863 | - | 2,756,108 | - | (100.0%) |
| Card Sound Bridge | 5,921,192 | 3,081,278 | 913,057 | 937,957 | 944,342 | 0.7% |
| Total Revenue | 10,545,474 | 8,477,273 | 5,477,335 | 8,260,003 | 4,136,891 | (49.9%) |

| Position Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2010 Proposed | FY 2010 Variance |
|----------------------------|---------------------------|---------------------------|----------------------------|-----------------------------|-----------------------------|
| Administrative Support | 11.90 | 11.96 | 10.35 | 9.08 | (1.27) |
| Officials & Administrators | 0.93 | 0.95 | 0.95 | 0.95 | - |
| Protective Service Workers | 3.00 | 3.00 | - | 4.00 | 4.00 |
| Service - Maintenance | 9.00 | 9.00 | 5.00 | 5.00 | - |
| Skilled Craft Workers | 10.00 | 10.00 | 9.00 | 9.00 | - |
| Service Maintenance | 2.00 | 2.00 | 2.00 | 2.00 | - |
| Professionals | 1.25 | 1.78 | 1.78 | 1.28 | (0.50) |
| Other | 10.00 | 11.00 | 10.00 | 9.00 | (1.00) |
| Total Full-Time FTE | 48.08 | 49.69 | 39.08 | 40.31 | 1.23 |
| Total FTE | 48.08 | 49.69 | 39.08 | 40.31 | 1.23 |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Fleet Management

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

- Maintain the fleet of vehicles and equipment in a safe operating condition;
- Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
- Provide fuel 24 hours a day, 365 days per year;
- Provide emergency generator service;
- Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

- Reduced operating budgets (\$150,000 less for gas/diesel and \$20,000 less for outside vendors).

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Personnel Expenditures | 1,049,638 | 1,128,548 | 1,145,345 | 1,122,470 | 1,107,051 | (1.4%) |
| Operating Expenditures | 1,910,723 | 2,209,889 | 2,152,239 | 2,163,239 | 2,000,834 | (7.5%) |
| Capital Outlay Expenditures | 14,161 | 22,711 | 6,000 | 17,875 | 516,000 | 2,786.7% |
| Total Budget | 2,974,522 | 3,361,149 | 3,303,584 | 3,303,584 | 3,623,885 | 9.7% |

| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|------------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| One Cent Infra-structure Sales Tax | - | - | - | - | 510,000 | - % |
| Fleet Management Fund | 2,974,522 | 3,361,149 | 3,303,584 | 3,303,584 | 3,113,885 | (5.7%) |
| Total Revenue | 2,974,522 | 3,361,149 | 3,303,584 | 3,303,584 | 3,623,885 | 9.7% |

| Position Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2010 Proposed | FY 2010 Variance |
|----------------------------|---------------------------|---------------------------|----------------------------|-----------------------------|-----------------------------|
| Administrative Support | 2.00 | 2.00 | 2.00 | 2.00 | - |
| Officials & Administrators | 1.00 | 1.00 | 1.00 | 1.00 | - |
| Service - Maintenance | 2.00 | 3.00 | 5.00 | 6.00 | 1.00 |
| Skilled Craft Workers | 6.00 | 6.00 | 3.00 | 3.00 | - |
| Technicians | 4.00 | 4.00 | 4.00 | 4.00 | - |
| Service Maintenance | 1.00 | 1.00 | 1.00 | 1.00 | - |
| Other | - | - | 1.00 | - | (1.00) |
| Total Full-Time FTE | 16.00 | 17.00 | 17.00 | 17.00 | - |
| Total FTE | 16.00 | 17.00 | 17.00 | 17.00 | - |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Impact Fees Solid Waste

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new incinerators; and
- 4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

Budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Plan.

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|--------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Capital Outlay Expenditures | 46,893 | - | 21,383 | 21,383 | 33,049 | 54.6% |
| Total Budget | 46,893 | - | 21,383 | 21,383 | 33,049 | 54.6% |
| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
| Impact Fees Fund - Solid Waste | 46,893 | - | 21,383 | 21,383 | 33,049 | 54.6% |
| Total Revenue | 46,893 | - | 21,383 | 21,383 | 33,049 | 54.6% |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Solid Waste

Mission Statement

Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste generated in the County (excluding the municipalities) as defined by various statutes, ordinances, and agreements.

Services Provided

The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste and litter.

Major Variances

- Moved 3 fte positions out (back to Road Dept.);
- Operating budget increased due to CPI increases for contracts and reduction of grant funds from FDEP;
- No funding for capital equipment.

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Personnel Expenditures | 1,079,799 | 1,386,898 | 1,424,196 | 1,431,071 | 1,462,918 | 2.2% |
| Operating Expenditures | 14,306,461 | 13,902,692 | 15,357,842 | 15,350,967 | 15,541,325 | 1.2% |
| Capital Outlay Expenditures | 249,782 | - | - | - | - | - % |
| Total Budget | 15,636,042 | 15,289,590 | 16,782,038 | 16,782,038 | 17,004,243 | 1.3% |

| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|----------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| General Fund | 248,812 | - | - | - | - | - % |
| MSD Solid Waste Management | 15,387,230 | 15,289,590 | 16,782,038 | 16,782,038 | 17,004,243 | 1.3% |
| Total Revenue | 15,636,042 | 15,289,590 | 16,782,038 | 16,782,038 | 17,004,243 | 1.3% |

| Position Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2010 Proposed | FY 2010 Variance |
|----------------------------|---------------------------|---------------------------|----------------------------|-----------------------------|-----------------------------|
| Administrative Support | 6.00 | 6.00 | 6.00 | 7.00 | 1.00 |
| Officials & Administrators | - | 0.25 | 0.25 | 0.25 | - |
| Protective Service Workers | - | - | 5.00 | 1.00 | (4.00) |
| Service - Maintenance | - | - | 1.00 | 2.00 | 1.00 |
| Skilled Craft Workers | 3.00 | 3.00 | 3.00 | 3.00 | - |
| Technicians | 6.00 | 5.00 | 5.00 | 5.00 | - |
| Professionals | 1.00 | 1.25 | 2.25 | 1.25 | (1.00) |
| Other | 1.00 | 1.00 | - | - | - |
| Total Full-Time FTE | 17.00 | 16.50 | 22.50 | 19.50 | (3.00) |
| Total FTE | 17.00 | 16.50 | 22.50 | 19.50 | (3.00) |

Monroe County Board of County Commissioners
FY 2010 Proposed Fiscal Plan

Public Works
Recycling

Services Provided

Every year, the Florida Department of Environmental Protection offers a Consolidated Small County Solid Waste Management Grant. This is the 7th year that Monroe County has been awarded this grant.

The grant is used for:

1) General solid waste management, which may include purchasing or repairing solid waste weight scales, waste tire costs, planning costs, construction and maintenance of solid waste management or recycling facilities, and annual solid waste management program operating costs;

2) Litter prevention and control; and

3) Recycling and education programs, which may include solid waste management education for employees or the public and recycling demonstration projects.

Major Variances

The grant award is determined by the Florida Department of Environmental Protection, but is expected to be reduced from approximately \$277,000 in FY09 to \$78,000 for FY10.

| Budgetary Cost Summary | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|-------------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| Operating Expenditures | 191,176 | 277,316 | - | 277,316 | - | (100.0%) |
| Total Budget | 191,176 | 277,316 | - | 277,316 | - | (100.0%) |

| Revenue Sources | FY 2007 Actual | FY 2008 Actual | FY 2009 Adopted | FY 2009 Amended | FY 2010 Proposed | FY 2010 Change |
|----------------------------|---------------------------|---------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|
| MSD Solid Waste Management | 191,176 | 277,316 | - | 277,316 | - | (100.0%) |
| Total Revenue | 191,176 | 277,316 | - | 277,316 | - | (100.0%) |